

Co-Chairs: Remco Daal, President, Canadian Real Estate

Secretary: Nisha Agrawal, Director, Sustainability

Members: Maud Chaudhary, Chief Investment Officer, Investment Management, Parkbridge

Witton Ng, Vice President, International Asset Management

Hunter Jordan, Vice President, Operating Partner Group

Amy Vandervelde, Vice President, Investor Services, International

Yousaf Sami, Senior Vice President, Portfolio Management & Capital Markets

Graeme Scott, Vice President, Development

Shawn Gilligan, Vice President, Research and Strategy

Jennifer Spanjaard, Vice President, Human Resources

Pankaj Maharjan, Senior Vice President, International Portfolio Management

Julian Worthington, Vice President, Investor Reporting

Hannah Wanlin, Manager, Communications

Randy Wu, Associate, Development, International

Time Commitment

The committee meets quarterly to discuss and monitor annual objectives

Mandate

Provide continuous guidance and ensure internal alignments for QuadReal to be a global sustainability leader. Key recurring topics are:

- GRESB gap analysis and promote agreed upon actions to improve performance.
- o Review carbon emissions report and recommendations for interim targets.
- o Green certification approach by asset type and progress on achievement.
- Environmental and Occupational Health & Safety reporting and status of training.
- o Community engagement strategy, key partners, and progress.
- Tenant and employee engagement strategy review.
- Responsible contracting policy and approach with contractors.
- Assess practices to ensure sustainability is integrated across the organization.
- Review key upcoming trends in the industry (such as health and wellness or resilience).

Responsibilities

The committee will be responsible for delivering the following updates every year:

- The chair reports relevant issues to the Management Board through the year.
- The secretary annually provides a sustainability update to the External Board.
- Quarterly environmental reporting is shared with the Risk Committee of the External Board.
- Annual OHS and community engagement reports are provided to the HR Committee of the External Board.